

MUNICIPAL MUTUAL INSURANCE LIMITED
SOLVENCY AND FINANCIAL CONDITION REPORT
YEAR ENDED 30 JUNE 2021

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Executive Summary

Business and performance

The principal activity of Municipal Mutual Insurance Limited (**'MMI'** or **'the Company'**) during the year continued to be the run-off of its general insurance liabilities on policies issued up to 30 September 1992, being the date on which the Company ceased to write general insurance business.

MMI is subject to a Scheme of Arrangement under the Companies Act 1985 that was sanctioned by the High Court in England and Wales in 1994 (the **'Scheme'**).

The Scheme provides a mechanism under which:

- Policyholders who are not Scheme Creditors receive claims handling services and payment of their claims in full as if MMI were a solvent insurer;
- Policyholders who are also Scheme Creditors receive claims handling services and an immediate payment of a proportion of their claims at the payment percentage (currently 75%); and
- There is an equitable treatment of policyholders irrespective of when their liabilities crystallise.

The Scheme is delivering the closure of MMI in the most orderly and effective manner as is consistent with policyholders' best interests.

Under the terms of the Scheme, it is not possible for the Company to raise additional capital to enable it to meet its minimum solvency requirement. The Company is therefore in deficit and will remain in deficit whilst its business is brought to a close. This process is expected to take many years; however, the Scheme provides protection for policyholders over the duration and is structured to deliver the best possible outcome for policyholders. It therefore meets the main objective of Solvency II.

The results for the year ended 30 June 2021 show a profit of £nil (2020: £nil). The profit for the year is net of a provision for the possible future return of monies to Scheme Creditors via an adjustment to the Levy rate. In the year ended 30 June 2021, this provision was decreased by £5,698k (2020: increase of £27,010k). The loss in the year, prior to this provision, was therefore £5,698k, primarily attributable to a reversal of gains in fixed income investments made in the previous financial year, particularly gilts. The volatility experienced in the market value of the investment portfolio was primarily driven by uncertainty in the wake of the Covid 19 outbreak, which led to significant gains on government backed low-risk fixed income investments in 2020.

The provision for the return of Levy reduces the Company's net assets to £nil and is included within technical provisions. Before application of the return of Levy provision, the Company had net assets of £27,040k (2020: £32,739k).

There was no change to the payment percentage of 75% in the current period. The payment percentage is subject to annual review by the Scheme Administrator.

Since the Company ceased to write insurance business in 1992, all underwriting activity of MMI has been in respect of the run-off of general liability business. Excluding the return of levy provision and other Scheme levy adjustments, there was a surplus on the technical account for general business at 30 June 2021 of £6,302k (2020: £2,674k).

The net loss from investments for the year was £10,936k (2020: profit £21,409k). Investment assets are purchased with maturity dates that are closely matched to the projected claims liability profile of the Company to provide interest rate protection. MMI generally holds its investments to maturity and, therefore, any short-term appreciation or reduction in market value will reverse over time.

Other operating expenses were £1,606k (2020: £1,485k).

Refer to Section A below for further details relating to MMI's business and performance.

System of Governance

Management considers that the Company's system of governance is appropriate and adequate for the nature, scale and complexity of its operations.

The management of the run-off of MMI business is carried out under the terms of the Scheme, which was sanctioned by the High Court of Justice Chancery Division and approved by the Policyholders Protection Board, a precursor to the Financial Services Compensation Scheme. The Scheme Administrator, Richard Barker, who is required to be a person qualified to act as an insolvency practitioner in accordance with the Insolvency Act 1986, is responsible for the implementation and management of the Scheme. The performance and function of the Scheme is monitored by a Creditors' Committee which meets twice per year to review the financial position of MMI and the matters affecting the Scheme.

The Scheme Administrator has ultimate responsibility for ensuring that an adequate and effective system of internal controls is maintained in the Company. There is an ongoing process for identifying, evaluating, and managing the risks faced by MMI which was in place throughout the period.

The Scheme Administrator has exercised his power under the Scheme to delegate the management and control of the day to day running of the Company to its board of directors ('**the Board**') comprising executive and non-executive directors.

The Company's Chief Risk Officer is responsible for the review and control of risks.

The Company's Chief Actuary is responsible for oversight of the Actuarial function, key elements of which are outsourced to KPMG LLP ('**KPMG**'). KPMG provides estimates of future claims liabilities for the statutory accounts and Solvency II purposes. The results are reviewed and approved by the Scheme Administrator and the Board. Other areas outsourced include claims handling and investment management.

There were no material changes to the system of governance in the period

Refer to Section B below for further details relating to MMI's system of governance.

Risk Profile

As the Company ceased to underwrite insurance business in 1992, it is not exposed to premium, catastrophe and lapse risks. Notwithstanding, the Company is exposed to risks from claims arising on policies prior to cessation, market risks arising from investments and other assets, credit risks arising from the inability of debtors, in particular reinsurers, to pay amounts owing to MMI when due, liquidity risks which could prevent the Company from paying its obligations and operational risks resulting from inadequate or failed internal processes.

There were no material changes in the Company's risk profile during the year.

Refer to Section C below for further details relating to MMI's management of these risks.

Valuation for Solvency Purposes

On a Solvency II basis, net assets as at 30 June were as follows:

<i>All figures in £000s</i>	2021	2020
Total assets	251,909	278,964
Technical provisions	(322,390)	(392,678)
Other liabilities	(656)	(1,266)
Net Assets/(Liabilities)	(71,137)	(114,980)

Table i

On a Solvency II basis, as at 30 June 2021 the Company held assets of £251,909k, against technical provisions of £322,390k, which also includes a provision of £27,040k (before discounting) for the return of levy monies. There are additional trade payables of £656k.

Total assets on a Solvency II basis were £1,281k lower than reported in the statutory financial statements as at 30 June 2021 due to the discounting of reinsurance receivables to determine the Solvency II value and the exclusion of own developed software from the Solvency II balance sheet.

Technical provisions on a Solvency II basis are £69,856k higher than as reported in the statutory financial statements as at 30 June 2021. The reconciling adjustments are: allocated administrative expenses (increase of £29,470k), events not in data (increase of £3,977k), impact of discounting (decrease of £29,836k) and the inclusion of the risk margin (increase of £66,245k).

Refer to Section D below for further details relating to valuation for solvency purposes.

Capital Management

Own funds as at 30 June 2021 showed a deficit of £71,137k (2020: deficit £114,980k). The Company uses the Standard Formula to calculate the Solvency Capital Requirement ('SCR'). The SCR computed at the end of the reporting period was £88,458k (2020: £103,883k) and the Minimum Capital Requirement ('MCR') was £24,742k (2020: £29,130k).

MMI is in breach of its solvency requirements and the Scheme of Arrangement does not provide a mechanism whereby funds can be raised sufficiently to eradicate this deficit. The Directors consider that the existing Scheme of Arrangement is the most equitable and cost-effective way of returning value to the policyholders in respect of historical, current and future claims settlements.

Refer to Section E below for further details relating to MMI's capital management.

Director's Statement

We acknowledge our responsibility for preparing the SFCR in all material respects in accordance with the Prudential Regulation Authority ('PRA') Rules and the Solvency II Regulations.

We are satisfied that:

- a) Throughout the financial year in question, the insurer has complied in all material respects with the requirements of the PRA Rules and the Solvency II Regulations as applicable to the insurer except as regards compliance with the requirement in Rule 2.1 of "Solvency Capital Requirement – General Provisions" Chapter of the Solvency II Firms Sector of the PRA Rulebook to hold eligible own funds to cover the SCR and Rule 2.1 of "Minimum Capital Requirement" Chapter of the Solvency II Firms Sector of the PRA Rulebook to hold eligible basic own funds to cover the MCR.
- b) It is reasonable to believe that the insurer has continued so to comply subsequently and will continue so to comply in future, with the exception of compliance with SCR and MCR requirements referred to above.

MMI is a small firm for external audit purposes and is therefore exempt from the external audit requirements of the Solvency and Financial Condition Report as set out in Supervisory Statement SS11/16.



Gareth Hughes

Director

30 September 2021

A: Business and Performance

A.1 Business

Entity:	Municipal Mutual Insurance Limited
Registered Number:	00076678 England
Registered Office:	23 College Hill, London, EC4R 2RP
Supervisory Authority:	The Prudential Regulation Authority 20 Moorgate, London, EC2R 6DA
Regulatory Authority:	The Financial Conduct Authority 25 The North Colonnade, London E14 5HS
External Auditor:	Grant Thornton UK LLP 30 Finsbury Square, London, EC2A 1AG

The Company is a company limited by guarantee and does not have share capital. It is owned by its members.

Scheme of Arrangement

The Company is subject to a Scheme of Arrangement under section 425 of the Companies Act 1985 (now section 899 of the Companies Act 2006). The Scheme is binding on Scheme Creditors, who mostly comprise local authorities, who have or may have claims against the Company under, or arising out of, contracts of insurance written by MMI. All other creditors sit outside of the Scheme and continue to be paid in full.

Scheme Creditors are defined in the Scheme as creditors of the Company who:

- As at 30 September 1993 (the '**Record Date**') were recorded in the books of the Company as having liabilities under contracts of insurance ('**Scheme Liability**') outstanding to them of not less than £25,000, in the case of claims reported by not by then agreed; and
- An aggregate amount of Scheme Liabilities agreed, whether before or after the Record Date, as obligations of the Company exceeding £50,000.

The Scheme was sanctioned as a contingent Scheme of Arrangement in that it allowed the Company to continue in run off, paying all its liabilities in full until such time as the Directors of MMI had given written notice that a 'Trigger Event' had occurred, (in that they had concluded that, without the occurrence of a Trigger Event and the operation of the Scheme in accordance with its terms thereafter, there was no reasonable prospect that MMI will avoid going into insolvent liquidation).

A Trigger Event occurred on 13 November 2012 on which date the Scheme Administrator, an Insolvency Practitioner, took over the day to day management of the Company.

Following a Trigger Event, the Scheme provides, among other things, that the Scheme Administrator may:

- set a Payment Percentage for the payment of future Scheme Liabilities at less than 100% of full value; and

- impose a Levy on each of the Scheme Creditors to recover past amounts paid by MMI in respect of Scheme Liabilities over and above the Payment Percentage rate from the Record Date (30 September 1993) to the Levy Notice Date.

At 30 June 2021, the Payment Percentage was 75%.

In accordance with Article IV (a) and (c) of the Company's Articles of Association, after the triggering of the Scheme of Arrangement the voting rights exercisable by the Scheme Administrator at general meetings give him effective overall control of the Company. Excluding the Scheme Administrator, no single member controls 10% or more of the voting rights or is able to exercise significant influence.

Group Structure

The Company is a solo company, having no other subsidiaries, associates or branches.

Objectives and Strategies

MMI's business strategy is to achieve the best outcome for policyholders and Scheme Creditors from the run-off of the insurance business subject to the Scheme of Arrangement.

The principal objectives of the Company are:

- Delivery of the provisions of the Scheme, including the servicing of the financial transactions associated with the levy percentage;
- The protection of assets, including investments and reinsurance, and the ongoing control of operational costs to preserve the value in the company for the benefit of policyholders and Scheme Creditors;
- Provision of effective claims management services for policyholders resulting in the proper and fair valuation of scheme liabilities.
- Fulfilment of all regulatory and legal responsibilities.

All MMI's run-off business results from contracts concluded in the UK and MMI's sole Solvency II Line of Business is General Liability Insurance.

Performance

Financial statements are prepared in accordance with UK GAAP.

Summary profit and loss for the year ended 30 June 2021 was as follows:

	2021	2020
<i>All figures in £000s</i>		
Balance on technical account for general business	6,302	2,674
Levy charge or payment percentage receivable	6,240	(26,798)
Net Balance on Technical Account	12,542	(24,124)
Net investment (loss)/gain	(10,936)	21,409
Other Income	-	4,200
Other expenses	(1,606)	(1,485)
Profit for the year	-	-

Table ii

The surplus on the technical account for general business at 30 June 2021 was £6,302k (2020: £2,674k). The surplus in 2021 is attributable to a small improvement in the overall claims provision forecast (£3,935k), plus an improvement in expected reinsurance recoveries (£2,367k).

The year-on-year loss on investments is due to a reversal of substantial market gains made in the prior year, particularly gilts. Volatility in the market value of the investment portfolio has been driven by uncertainty in the wake of the Covid 19 outbreak, which led to significant gains on government backed low-risk fixed income investments in 2020, which have reversed in 2021.

Other income in the prior year related to compensation received in respect of early contract termination.

The levy surplus of £6,240k includes a release from the provision for the reimbursement of levy monies of £5,698k, as described in the Executive Summary.

A.2 Performance from Underwriting Activities

All MMI's run-off business results from contracts concluded in the UK and MMI's sole Solvency II line of business is general liability insurance.

MMI ceased to write general liability insurance business on 30 September 1992. All underwriting activity since that date has been in respect of the run-off of this business.

The balance on the technical account for the year was as follows:

<i>All figures in £000s</i>	2021	2021	2020
	Actual	Budget	Actual
Claims Paid	(19,897)	(17,400)	(18,595)
Reinsurance recoveries	6,019	-	7,594
Net movement on claims reserves	20,655	17,883	13,675
Claims management administration costs	(475)	(443)	-
Balance on technical account for general business	6,302	-	2,674

Table iii

For the financial year ended 30 June 2021, underlying claims activity continued to create uncertainty as to the ultimate outcome of the Company's run-off. The Company's insurance liabilities relate to Employers' Liability (EL) and Public Liability (PL) claims. In the EL category mesothelioma compensation payments are the largest category of claim cost and in the PL category, claims in respect of the abuse of children/young people in local authority care form the majority of claims. The very nature of these claims makes future projection uncertain.

As in prior years, an actuarial review was conducted for the year ended 30 June 2021. Excluding reinsurance, the outcome of this review was an overall positive movement in the technical account for the year of £3,935k (2020: negative £8,295k); comprising of a loss of £6,515k in respect of EL and a gain of £9,374k for PL; additionally, a release to the provision for future claims handling costs was made, adding £1,076k to the profit and loss. The major driver for the increase in EL reserves is an increase in the number of forecast future mesothelioma claims, whilst the decrease in PL reserves is due to a reduced expectation of future institutional-level claims and a decline in the expected average settlement for future claims.

The table below provides a reconciliation to expenses reported on Quantitative Reporting Template S.05.01 (Premiums, claims and expenses):

<i>All figures in £000s</i>	Section Ref	2021	2020
Claims incurred/(recovered)	A.2		
Gross - direct business		3,935	(8,295)
Reinsurers' share		2,367	10,969
		6,302	2,674
Less: reclassify claims management exp. movement to expenses		(1,076)	6,002
rounding		-	1
Net		5,226	8,677

Expenses Incurred/(recovered)			
Claims management expense/(recovery)		(1,076)	6,002
Less: compensation re cessation of existing handling arrangements		-	(4,200)
		(1,076)	1,802
Investment management expenses	A.3	211	207
Overhead expenses	A.4	1,606	1,485
Other expenses: levy charge or payment percentage receivable	A.1	(6,240)	26,798
Total expenses		(5,499)	30,292

Table iv

All income and expenses, other than those related to claims incurred, are included in the non-technical account in the financial statements.

The levy charge is explained in Section A.1 above.

A.3 Performance from Investment Activities

Investments comprise UK Gilts, debentures, floating rate notes and cash deposits. All investments are denoted in Sterling. Investment performance as shown in the financial statements for the year ended 30 June 2021 and the prior year was as follows:

<i>All figures in £000s</i>	Interest	Realised	Unrealised		TOTAL	
Asset Class	receivable	gains/(losses)	gains/(losses)	Other	2021	2020
UK Gilts	3,647	2,781	(17,339)	-	(10,911)	18,761
Corporate Bonds and similar fixed income products	1,386	119	(1,321)	-	184	2,834
Cash Deposits	2	-	-	-	2	21
Investment Costs	-	-	-	(211)	(211)	(207)
	5,035	2,900	(18,660)	(211)	(10,936)	21,409

Table v

In the financial statements, realised gains represent the difference between the sales value and original cost of investments. The movement in unrealised gains and losses on investments represents the difference between the valuation at the balance sheet date and the purchase price or, if investments have been previously valued, the valuation at the last balance sheet date, together with the reversal of unrealised gains and losses recognised in earlier accounting periods in respect of investment disposals in the current year.

Net unrealised and realised gains/losses for the year registered a net loss of £15,760k (2020: gain £15,599k). This year-on-year loss is due to a reversal of substantial market gains made in the prior year, particularly gilts. The volatility experienced in the market value of the investment portfolio was primarily driven by uncertainty in the wake of the Covid 19 outbreak, which led to significant gains on government backed low-risk fixed income investments in 2020 which have reversed in 2021. All investment gains and losses are included in the non-technical account in the financial statements and no amounts are included in equity.

MMI does not invest in securitisation assets; several of its corporate bonds are covered by assets but retain dual recourse.

A.4 Performance of other activities

The Company had no other material income in the year ended 30 June 2021.

£139k of administrative expenses (2020: £130k) were in respect of the Company's leasehold premises at 23 College Hill. This lease commenced on 11 February 2015 and has a ten-year term. There are no other leasing arrangements in place.

A.5 Any other information

All material information regarding MMI's business and performance has been disclosed in Sections A1-A4 above.

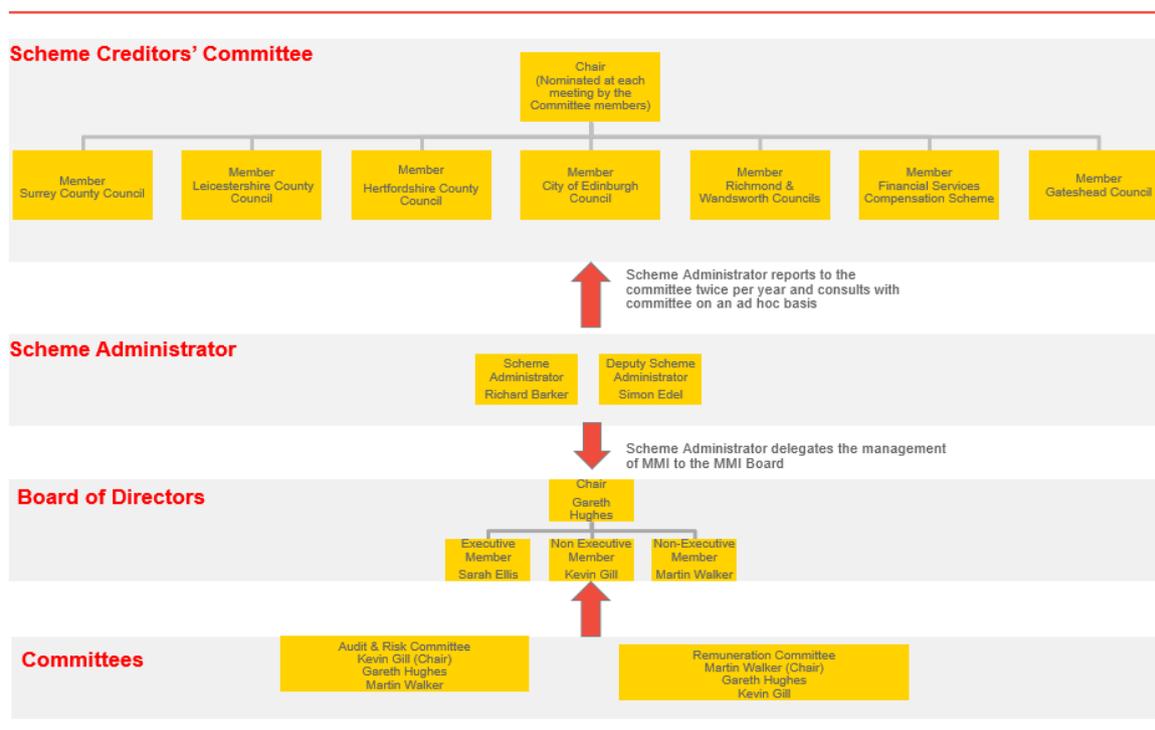
B: System of Governance

The Directors of MMI consider the system of governance to be appropriate, adequate and proportionate to the nature, scale and complexity of the risks inherent in its business.

B.1 General Governance Arrangements

MMI operates within a system of governance designed to ensure that the business is well managed with effective decision making, robust procedures and proportional internal reporting. It also enables MMI to comply with all relevant legislation and regulation.

Its governance structure is set out in the chart below:



MMI is subject to a Scheme of Arrangement which was subject to a 'Trigger Event' under the terms of the Scheme on 13 November 2012. On that date the Scheme Administrator became responsible for the:

- Management of the run-off of MMI's business;
- Holding and realising the assets of MMI for the benefit of the voting creditors (policyholders) and MMI in accordance with the Scheme; and
- Supervising and ensuring the carrying out of the Scheme.

The Scheme Administrator is required to be a person qualified to act as an insolvency practitioner in accordance with section 390 of the Insolvency Act 1986 and must ensure that there is in force such a bond as would have had to be in force if MMI had been wound up in England on such date and he had been appointed liquidator.

A Deputy Scheme Administrator is also put in place under the Scheme and the qualification provisions for the Deputy Scheme Administrator are the same as those for the Scheme Administrator.

The Scheme Administrator's powers under the Scheme are in substitution for, and to the exclusion of, the powers of the Directors. The Scheme Administrator also has the duty to seek the winding up of MMI if at any point he considers the Scheme to no longer be in the best interests of the general body of creditors. At the reporting date, the Scheme Administrator believes that the Scheme remains in the best interests of the Scheme Creditors.

After a Trigger Event, the Directors continue in office and retain their fiduciary duties.

The Scheme requires the constitution of a Creditors' Committee which is responsible for monitoring the implementation of the Scheme and for the supervision of the Scheme Administrator in the performance of his functions under the Scheme.

The Creditors' Committee must consist of not less than four and not more than ten members of whom one shall be the FSCS and one shall be a person which is not a Local Authority.

The committee meets at least twice a year to receive a report from the Scheme Administrator on the financial position of MMI and operational matter affecting the Scheme.

As Scheme Administrator, Richard Barker, exercises general powers of management and control of the business. He has exercised his power under the Scheme to delegate the management and control of the day to day running of the Company to its Directors.

To ensure effective day to day management of the business key decisions are taken by the Board comprising Executive and Non-Executive directors. Minutes are maintained from these meetings and of meetings with the Scheme Creditors' Committee.

The principal activities of the Board comprise:

- Delegation of authority to senior managers of MMI;
- Control of investment management, including delegated authority to Aviva;
- Approval and signature of all contracts and agreements;
- Setting claims reserving strategy;
- Determining the amount for future claims provisions (IBNR);
- Reviewing capital adequacy and determination of Scheme levies;
- Corporate liaison with outsource suppliers on the delegated authority arrangements for claims handling and associated services;
- Oversight of corporate litigation; and
- Ensuring compliance with Regulatory requirements, including Solvency II and the Employer's Liability Register

In addition to the Board of Directors the Company's governance structure includes an Audit and Risk Committee and a Remuneration Committee

The principal activities of the Audit and Risk Committee comprise:

- Overseeing the financial reporting and disclosure process.
- Monitoring choice of accounting policies and principles.

- Overseeing hiring, performance and independence of the external auditors.
- Oversight of regulatory compliance, ethics, and whistleblowing procedures.
- Monitoring the internal control process.
- Overseeing the performance of the internal audit function.
- Discussing risk management policies and practices with management.
- Identifying risks to the Board; and
- Ensuring that either mitigation strategies/techniques are created with respect to those risks or already identified mitigation techniques/strategies are examined for their effectiveness;

The principal activities of the Remuneration Committee comprise:

- Setting remuneration and associated benefits of MMI the executives and employees.

The Company does not operate a performance related remuneration scheme for any of its executives or staff members or any entitlement to membership. It therefore does not encourage excessive risk taking and its policies are consistent with sound and effective risk management. There is no early retirement scheme or supplementary pension scheme in operation for executives or staff members. The Company operates an auto-enrolment compliant defined contribution pension scheme for all employees.

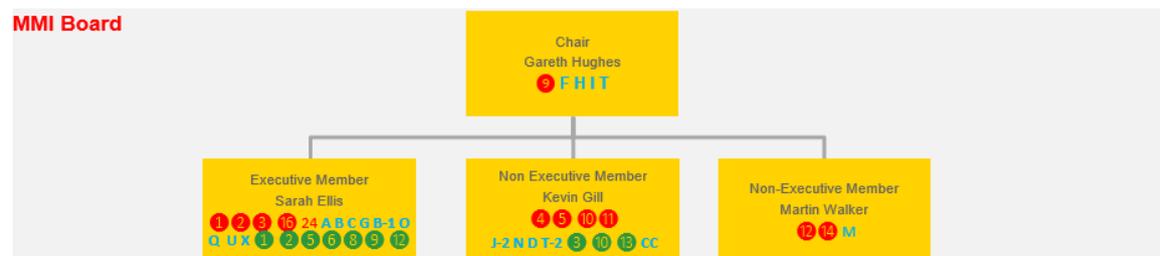
There were no material transactions during the reporting period with members, with persons who exercise a significant influence on the undertaking, or with members of the Board.

EY charges MMI for the professional services provided by the Scheme Administrator, the Deputy Scheme Administrator, and the Director, K Gill, in carrying out their roles. The costs of the Scheme Administrator are scrutinised and approved by the Creditors' Committee.

During the year, the Company incurred the following costs in respect of services provided by EY in administering the Scheme of Arrangement:

<i>All figures in £000s</i>	2021 £000	2020 £000
Administering the Scheme of Arrangement	108	149
Fees paid in respect of Director's services (K. Gill)	43	53
Other assurance services	38	86
Taxation services	12	16
	201	304

An organisational chart providing details of the Senior Management Functions ('SMF') and Prescribed Responsibilities of key function holders at 30 June 2021 is set out below:



- Senior management function
- Prescribed responsibility
- Overall responsibility
- Certification function

Senior Management Functions	Prescribed Responsibilities	Overall Responsibility
SMF 1: Chief Executive Function	A Responsibility for MMI's performance of its obligations under the senior manager regime, including implementation and oversight	1 Responsibility for effectively running MMI
SMF 2: Chief Finance Function	B Responsibility for MMI's performance of its obligations under the certification regime.	2 Responsibility for overseeing the claims management function
SMF 3: Executive Director	C Responsibility for compliance with the requirements of the regulatory system about the management responsibilities map	3 Responsibility for overseeing the reinsurance function
SMF 4: Chief Risk Function	F Responsibility for the induction, training and professional development of all members of MMI's governing body	4 Responsibility for the management and control of Scheme Creditor records
SMF 5: Head of Internal Audit Function	G Responsibility for the induction, training and professional development of all persons performing designated senior management functions on behalf of MMI other than members of the governing body	5 Responsibility for overseeing the information technology function

SMF 16: Compliance Oversight	J-2 Responsibility for the oversight of outsourced internal audit	6 Responsibility for the management and control of investments
SMF 24: Chief Operations	N Responsibility for the independence, autonomy and effectiveness of MMI's policies and procedures on whistleblowing, including the procedures for the protection of staff who raise concerns	7 Responsibility for the implementation of the Scheme
	H Overseeing the adoption of the firm's culture	8 Responsibility for human resources
	I Leading the development of the firm's culture by the governing body as a whole.	9 Responsibility for compliance
	M Responsibility for overseeing the development of, and implementation, of the firm's remuneration policies and practices	10 Responsibility for complaint handling
	O Management of the allocation and maintenance of the firm's capital and liquidity	11 Responsibility for overseeing the actuarial function
	Q Responsibility for the production and integrity of the firm's financials and its regulatory reporting	12 Responsibility for supplier management and procurement
	T Responsibility for the development and maintenance of the firm's business model by the T-2 Responsibility for the performance of the firm's Own risk and solvency assessment ('ORSA') governing body	13 Responsibility for business continuity
	U Responsibility for the firm's obligations under Fitness and Propriety in the PRA Rulebook	
	X Responsibility for outsourced operational functions including systems and technology	

The Scheme Administrator empowers the management team to implement all actions agreed by the Board.

The Financial Controller reports on a day-to-day basis to Ms Sarah Ellis in the function of effectively running the firm.

The Chief Actuarial Officer oversees the actuarial function.

There were no material changes in the system of governance over the reporting period.

B.2 Fit and Proper

Through its fitness and propriety policy MMI ensures that all its Senior Managers and persons carrying out a certification role:

- have the competence and capability to carry out their key function effectively and in accordance with any relevant regulatory requirements including having the appropriate professional qualifications, knowledge and experience.
- role have the personal characteristics of honesty, integrity and financial soundness and have a faultless reputation.
- have undergone or are undergoing all required training.

Appropriate due diligence is carried out on individuals being appointed including requesting and obtaining regulatory references from all former employers in the last six years and obtaining satisfactory evidence covering any gaps in employment; and the company maintains sufficient records to enable it to provide a regulatory reference if requested to do so.

As the Company has only eight members of staff, the Scheme Administrator is fully informed of the experience, qualifications and employment history of all employees and ensures that all staff are carefully matched to the operational requirement of their respective roles.

B.3 Risk Management System including Own Risk and Solvency Assessment

MMI's risk management strategy supports the execution of the wider business strategy of delivering the best outcome to policyholders and Scheme Creditors from the run-off of the insurance business subject to the Scheme of Arrangement

MMI's risk management processes are designed to identify, measure, manage, monitor and report all risks to it being able to achieve its strategic objectives. MMI uses a risk and control framework to ensure that risks are appropriately managed, mitigated or avoided.

The Board reviews and agrees the Company's risk appetite by category of risk at least annually.

Written risk assessments are prepared by management for all material changes to critical or important functions or activities and provided to the Board prior to implementation of the change. Critical activities include: The Scheme, including levy matters, insurance policies, including reserving and reinsurance, human resources, outsourcing, compliance procedures, investment policies, financial policies and company strategy. The Board must approve any change to critical functions.

Contingency and business continuity plans are prepared for all critical functions and reviewed annually by the Board.

An assessment of the risks associated with all key functions of MMI is prepared annually by the Key Function Holders and presented to the Chief Risk Officer. The risks are documented in the Chief Risk Officer's Report which is presented annually to the Board. The report includes consideration of any emerging risks.

The Audit & Risk Committee reviews reported risks, considers and challenges risk and assurance reports and reviews all risk mitigation strategies.

The internal audit function monitors the implementation of risk mitigation controls and processes and reports to the Audit & Risk Committee on the compliance and effectiveness of risk mitigation strategies.

The Audit & Risk Committee monitors the total level of risk exposure and reports to the Board annually on risk exposure to at minimum: insurance risk, strategic risk, financial risk, investment risk, outsourcing risk, operational risk and Scheme risk.

MMI cannot raise additional capital to meet its Minimum or Solvency Capital Requirements as this is not permitted under the Scheme of Arrangement. The Scheme Administrator therefore looks to control risk to ensure that The Scheme remains secure and viable for Scheme Creditors.

The risk management processes adopted continue to evolve in line with changing risk and regulatory regimes.

Own Risk and Solvency Assessment (ORSA)

The ORSA is the process by which the Company assesses the adequacy of its risk management and solvency position. The ORSA is the responsibility of the Scheme Administrator. This document is updated in response to material changes in the Company's structure or solvency and at least annually the document is fully reviewed and updated and approved by the Board. Responsibility for sections of the document are allocated to staff based on their operational activities and the final document is approved by the Scheme Administrator.

The Scheme of Arrangement requires at least an annual review of the solvency deficit position and following this review the Scheme Administrator decides after consultation with the Creditors' Committee on whether to adjust the payment percentage.

The Scheme does not allow the use of the levy to raise a capital buffer so a reverse stress test is performed as part of the ORSA to assess the capital headroom available over a nominal levy percentage where the Scheme is deemed likely to be no longer in the best interest of Scheme Creditors.

MMI uses the Solvency II standard formula approach to determine its regulatory capital and given its financial situation it also uses this within the ORSA process. These results are supplemented by stress and scenario tests which are used to assess possible stresses within the claims reserves and their size relative to potential changes in the levy amount.

MMI's principal capital management strategy and actions are to adjust the size of the levy over time to ensure that claims are paid in an equitable manner and also that excess funds do not accumulate within MMI. The assessment of risk, from the risk management process, is used as an input into this process.

The most recent ORSA document was provided to the regulatory authority, the PRA, in March 2021, covering the review based on the financial position at 31 December 2020. The ORSA will be updated in February 2022 based on the financial position at 31 December 2021 and this assessment will be used to inform the annual review of the appropriateness of the payment percentage and levy rate in March 2022.

B.4 Internal Control

The Scheme Administrator and the Board, have overall responsibility for ensuring that an adequate and effective system of internal control is maintained in the Company.

The Scheme Administrator and the Board review the effectiveness of internal control systems annually. This system includes governance, financial controls, the risk management framework and processes to deliver regulatory and compliance requirements.

The internal control system is designed to manage or mitigate, rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable, and not absolute, assurance against material misstatement or loss.

There is an ongoing process for identifying, evaluating and managing the principal risks faced by MMI. This process was in place throughout 2020/2021 and up to the date of approval of the Annual Report and Accounts, and accords with guidance on risk management, internal control and related financial and business reporting.

The reporting framework, including reports to the Scheme Administrator from the Board, key function holders and the auditor, delivers information to enable the Scheme Administrator to assess the effectiveness of MMI's systems of internal control.

Key procedures of internal control are:

- Preparation of monthly management accounts monitoring actual financial outcomes against budgets and forecasts;
- Approval and sign-off of all contracts, agreements and payments in excess of £2,500
- Review of reconciliations of claim reserve movements, cash movements and expense payments
- Audit visits, reviews and reports on key outsource providers; and
- Review of investment management reports provided by Aviva.

MMI seeks external advice from time to time to ensure it is up to date on any legal or regulatory changes and to understand its compliancy with such changes.

The Chief Executive Officer has overall responsibility for compliance.

Compliance is reported to the Scheme Creditors' Committee twice a year.

B.5 Internal Audit Function

Internal Audit is an independent and objective function that is a key part of the control environment required for MMI to achieve its objectives and meet its obligations. The purpose of the internal audit function is to evaluate the adequacy and effectiveness of the internal control system and other elements of the system of governance. The internal audit function is proportionate to the nature scale and complexity of the operations of MMI.

The scope of internal auditing encompasses the examination and evaluation of the adequacy and effectiveness of MMI's governance, risk management, and internal controls. This includes:

- Evaluating the reliability and integrity of information and the means used to identify, measure, classify, and report such information;
- Evaluating the systems established to ensure compliance with those policies, plans, procedures, laws, and regulations which could have a significant impact on the organisation;
- Evaluating the means of safeguarding assets and, as appropriate, verifying the existence of such assets;
- Evaluating the effectiveness and efficiency with which resources are employed;
- Monitoring and evaluating governance processes; and

- Monitoring and evaluating the effectiveness of the organisation's risk management processes;

In order to ensure that the internal audit function maintains its independence and objectivity MMI employs the services of a partner of the business consultancy firm EY to perform the role of Head of Internal Audit. In October 2020 the Company engaged PKF Littlejohn to provide internal audit services reporting to the Head of Internal Audit.

B.6 Actuarial Function

Actuarial forecasting is outsourced to KPMG subject to an annual engagement agreement. KPMG report to the Chief Actuarial Officer, the Scheme Administrator and the Board of MMI on the estimated level of 'incurred but not reported' ('IBNR') claims reserves required on an annual basis or more frequently as deemed required by Board.

Specifically, KPMG report on the estimated level of undiscounted IBNR claims reserves as at 30 June for all business written in the UK and provides cash flow projections for Public Liability and Employers' Liability. In particular, KPMG is instructed to review in depth the areas of greatest uncertainty including Employers' Liability asbestos related claims, Public Liability abuse claims and Employers' Liability deafness claims.

The process of the review consists of a mixture of interviews, data collection and data analysis. Reference is made to relevant industry studies to the extent that they are available.

KPMG reports to the Board following the annual review and provides actuarial estimates on a low, mid and high basis. The report is considered in detail and the Board and Scheme Administrator agree and/or amend reserves in the light of the review.

The Board consider a sensitivity analysis of the actuarial forecasts, using differing assumptions as to the number of future claims notified, the average settlement amount and the rate of claims inflation.

B.7 Outsourcing

The objectives of the Company's Outsourcing Policy are to ensure that the outsourcing of critical or important operational functions or activities does not lead to:

- Reduction in the Board's, and where applicable a relevant sub committees' responsibility for or influence over key functions of the Company;
- Material impairment of the quality of the Company's system of Governance;
- Any impairment of the Company's ability to meet its regulatory requirements;
- Non-adherence to the Company's approved policies and procedures;
- Undue increases in operational risk;
- Material impairment of the Company's ability to fulfil its obligations to scheme creditors and other stakeholders, nor impede effective supervision by regulators;
- Conflicts of interest;
- Breach of the Company's data protection obligations.

Management has a responsibility to annually review outsourced activities, provide the Board with sufficient information to determine which functions are critical and report to the Board if any of the above arises.

The Board is responsible for the approval of and termination of all outsourcing arrangements of critical or important functions or activities and of assessing the risk associated with the outsourcing of critical or important functions or activities.

The Company out-sources the following critical activities to UK based suppliers:

Claims handling

Zurich acquired the right to renew almost all of MMI's direct personal and direct commercial lines of insurance in 1993 by virtue of an asset purchase and claims administration agreement dated 9 March 1993 (the '**Zurich Agreement**').

In consideration for the transfer of the MMI's business, Zurich agreed under the terms of the Zurich Agreement to act as agent for the Company for the purpose of dealing with, handling, processing and administering all claims arising under the insurance policies issued by the Company (other than a small set of excluded policies). As a result, Zurich provided claims administration services to the Company free of charge from 1993 to 31 March 2020.

In February 2020 MMI agreed an early termination of this contract with Zurich and since 1 April 2020., all new claims are handled directly by MMI. All claims open at 31 March 2020 continue to be run-off by Zurich.

On 1 April 2020 MMI entered into new claims handling agreements with four UK based law firms for the provision of ongoing claims handling services. In February 2021 the number of UK law firms subject to claims handling agreements was increased to five. The law firms confirm they have no conflict of interest when accepting instruction on a new claim.

Investment management

Investments are managed by Aviva under an IMA, which delegates the investment management decision making function to Aviva. The assets are held with State Street under a custodian agreement.

The IMA stipulates rules and limitations on allowable investments and the key factors are provided in the Credit Risk section of this document.

Aviva confirm that they have no conflicts of interest as part of engagement procedures.

Actuarial services: KPMG LLP (UK)

KPMG provide actuarial services to the Company. Actuarial reports and estimates are considered by the Scheme Administrator and the Board who decide on reserve estimates in the financial accounts. The estimates are reviewed by The Company's Chief Actuary, who reports to the Board on his findings.

KPMG confirm that they have no conflicts of interest as part of their annual engagement procedures.

B.8 Any Other Information

All material information regarding MMI's system of governance is disclosed in sections B1-B7 above.

C: Risk Profile

The Company ceased underwriting insurance business on 30 September 1992, whilst it is not exposed to premium risk, catastrophe risk or lapse risk it is exposed to insurance risk from claims arising on policies underwritten prior to this date. The Company is also exposed to a range of financial risks through its financial assets, reinsurance assets and policyholder liabilities. This section summarises these risks and the way the Company manages them. An analysis of the impact of these risks on the Standard Formula SCR calculation is included in Section E (Capital Management).

C.1 Reserve Risk

a) Measures used to assess risk

Reserve risk considers the uncertainty in the liabilities arising from periods of expired exposure and the possibility that prior year reserves are inadequate.

Best estimates of claims reserves are set by having regard to past claims experience, current judicial interpretations of the law and other relevant information. The inherent uncertainty in insurance claims makes it likely that historical data will not be wholly predictive of the actual future emergence and development of claims. A substantial measure of judgement is involved in both establishing the individual claims provisions and in interpreting past claims experience as part of the process of establishing the total claims provision.

Each financial year-end, the Directors instruct their actuarial advisors, KPMG, to produce three estimates of claims outstanding corresponding to a high, mid and low forecast of potential future claims liabilities. The low to high range represents an indicative range of reasonable best estimates. In producing their estimates, the actuaries make use of a range of data sources including historical company information, industry-wide reports and relevant supplementary population data.

b) Material risk exposure

Certain classes of business, such as Employers' Liability and Public Liability are inherently more uncertain than others and the ultimate cost of such claims is more likely to vary as a result of subsequent developments. Provisions on these classes include substantial amounts for asbestos related and abuse claims. Asbestos related claims can be subject to very long delay in reporting losses, since the onset of illness and disability arising from the exposure to harmful conditions may only become apparent many years later; in cases of mesothelioma this latency period can be anything up to 60 years. Abuse claims also have a significant delay and latency in reporting.

MMI expects to be paying out claims for a number of years, the value of these future claim payments are subject to inflation. Whilst the claims reserves are set based on the current inflationary outlook, an increase in inflation (noting the current low inflation environment) would have a significant impact on the value of MMI's liabilities.

c) Material risk concentrations

The major risk classes of claims identified by the business are child abuse and mesothelioma.

d) Risk mitigation

Child abuse claims are outsourced to a defined panel of selected specialist law firms with experience of handling high profile, complex and high value claims. All new child abuse claims are reported to MMI, enabling MMI to review policy cover and provide input into specific issues identified.

MMI outsources the handling of mesothelioma claims to a defined panel of selected specialist law firms with the high levels of experience needed to meet the complexity and financial value of these cases. MMI monitors progress of all mesothelioma claims.

Mesothelioma claims are partly mitigated by a reinsurance recovery program. MMI has estimated mesothelioma reinsurance recoverables at year end of £15,646k on its booked reserves (2020: £20,250k).

The performance of all panel firms is reviewed quarterly against service level agreements and a full claims audit of panel firms is carried out annually.

C.2 Market Risk

MMI's investment strategy is to acquire secure assets which will generate income and capital growth to contribute towards meeting the cost of current and future liabilities, for the benefit of Scheme Creditors. An extremely low risk/low volatility strategy has been adopted since the inception of the scheme and this strategy will not change in the foreseeable future.

The Company's primary market risk is that proceeds from financial assets are not sufficient to meet its claims settlement obligations due under the run-off of its insurance business.

Investments are managed by Aviva, whilst the assets are held with State Street under a custodian agreement.

MMI does not invest in infrastructure investments.

a) Measures used to assess risk

Market risk describes the risk of loss or of adverse change in the financial situation resulting, directly or indirectly, from fluctuations in the level and in the volatility of market prices of assets, liabilities and financial instruments. This includes the uncertainties relating to investments performance - the investment return achieved, and the value of the assets held by MMI could go up or down, and the amount by which they go up or down is uncertain.

MMI's management receives and reviews a monthly investment report from their investment managers, Aviva, detailing all transactions in the month and movements in valuation. Each quarter the investment managers send MMI a quarterly summary, which includes a narrative analysis of their quarterly investment performance.

b) Material risk exposure

This risk module is further subdivided into interest rate risk, equity risk, property risk, spread risk, concentration risk and currency risk. Only Interest rate risk, spread risk and concentration risk are relevant to MMI.

c) Material risk concentrations

MMI invests in accordance with the 'prudent person principle' set out in Article 132 of Directive 2009/138/EC, in particular:

- i. The portfolio is invested in gilts, corporate bonds and floating rate notes, with the remainder in cash deposits;

- ii. Only high investment grade (AAA or AA) investments are permitted under the IMA with Aviva; and
- iii. No derivatives are permitted, and all investments must be made in sterling to avoid foreign exchange related risk.

d) Risk mitigation

Market risk is the risk of changes in values caused by market prices or volatilities of market prices differing from their expected values. MMI's investment strategy is to match the maturity of its investments to the forecast claims requirements of its runoff business. By using low risk fixed-income products, held to maturity with known redemption values and publicly traded on regulated markets, the Company can mitigate this risk and ensure a reliable income stream. These investments may exhibit short term mark to market volatility, whilst the underlying income stream remains secure.

C.3 Credit Risk

a) Measures used to assess risk

Credit risk is the risk that a counterparty will be unable to pay amounts in full when due. Counterparty default risk is estimated by using MMI's counterparties' credit ratings and solvency ratios to calculate the risk of unexpected default. Counterparties include any institution or individual that is a debtor to MMI, and in particular the reinsurers of MMI.

b) Material risk exposure

Key areas where the Company is exposed to credit risk are:

- amounts due from issuers of corporate bonds and similar fixed income products;
- reinsurers' share of insurance liabilities;
- amounts due from reinsurers in respect of claims already paid;
- amounts due from policyholders, including levy balances not yet settled; and
- cash at bank.

c) Material risk concentrations

The most significant component of credit risk is therefore the Company's investments.

Reinsurance balances due are in respect of insurance claims underwritten prior to 30 September 1992. Total reinsurance recoverables as at 30 June 2021 were £15,931k (2020: £20,142k), of which more than 75% is in respect of a single reinsurer, Equitas Insurance Limited ('**Equitas**'). Equitas's liabilities are guaranteed by National Indemnity Company, which is AA rated. If National Indemnity Company's Standard & Poor's' rating falls below AA-, it must establish a trust fund equal to 102% of its net liabilities due under the agreement with Equitas.

MMI regularly reviews the credit ratings of National Indemnity Company with the major ratings agencies and any news postings.

d) Risk mitigation

This risk is mitigated by a number of investment restrictions with the IMA with Aviva, principally:

- Except for UK gilts and supranational bonds, maximum exposure to any counterparty is limited to the lesser of 5% of the Portfolio value or £15m;
- All funds must be invested in sterling; and
- The use of derivatives is not permitted.

C.4 Liquidity Risk

a) Measures used to assess risk

Liquidity risk is the risk that cash may not be available to pay obligations when they fall due. MMI maintains a projection of cash inflows (primarily investment income) and cash outflows (primarily claims settlements) to ensure that enough liquidity is present within the cash and asset portfolios. The risk around this projection is assessed, with reference to the range of reserves provided by KPMG.

b) Material risk exposure

The primary liquidity risk of the Company is the obligation to pay claims to policy holders as they fall due.

c) Material risk concentrations

These claims are projected to remain payable for in excess of 30 years. Any long-term shortfall in claims coverage identified by the annual actuarial forecast can be met through the Scheme of Arrangement levy mechanism.

d) Risk mitigation

Short-term liquidity requirements are met by transfers of funds from investments to cash. Under the Company's IMA, £2m must always be available for same day transfer and £10m of funds must be made available within 5 working days on request.

C.5 Operational Risk

a) Measures used to assess risk

Operational risk is the risk of a change in value due to inadequate or failed internal processes, people or systems, or from external events.

b) Material risk exposure

Because of the small number of staff employed by the Company it is exposed to fraud and reporting risk.

c) Material risk concentrations

MMI is has significant key man risk due the employment of small team of people with key knowledge and experience.

d) Risk mitigation

This is mitigated by a well-established formal process of monthly reporting and review by the Board and, in particular, MMI's independent non-executive directors. Dual authorisation procedures are required for all banking payments in excess of £2,500. Additionally, the Company relies on external parties and advisors to provide updates and support on changes in the regulatory and taxation

environment. The transaction levels each year are sufficiently low for the auditors to provide reliance on substantive testing procedures.

C.6 Other Material Risks

Asset Liability Mismatch Risk

a) Measures used to assess risk

ALM risk is the risk that there is a change in own funds from a deviation between asset and liability cash-flows, prices or carrying amounts. It is assessed alongside Market risk within the Standard Formula calculation.

b) Material risk exposure

Because claims run-off is forecast to continue for more than 30 years, this risk is particularly relevant for MMI.

c) Material risk concentrations

The UK fixed income investment market has been subject to significant volatility due to continued uncertainty regarding Brexit and Covid 19. The size and timing of the liability cash-flows is also uncertain which means they cannot be matched exactly by cash-flows from assets.

d) Risk mitigation

MMI's investment strategy, as delegated to Aviva, is to match investment income with forecast claims liabilities. In the short-term this means matching investment income to forecast claims outflows. In the longer term, where there may not be appropriate products to directly match, Aviva selects the portfolio of investments such that the sensitivity in the carrying values of investments in respect of a move in investment yields is matched, as far as possible, to the corresponding sensitivity of the discounted claims provision.

A long-term mismatch between assets and liabilities can be addressed by the Levy mechanism, raising or lowering the levy percentage as appropriate.

Risk Sensitivities

As described in the Executive Summary, the Company is not able to meet its minimum solvency requirement, but that the Scheme provides protection for policyholders over the duration of the run-off and is structured to deliver the best possible outcome for policyholders, therefore meeting the main objective of Solvency II.

Sensitivity testing and analysis is therefore focused on the effect of adverse outcomes upon the payment percentage applied to claims paid on behalf of Scheme Creditors under the operation of the levy mechanism.

Two key tests are implemented and reviewed at least annually as part of the ORSA process.

The first test is a sensitivity test of claims. The greatest financial risk to MMI relates to the deterioration of the projected claims volumes and costs for two of the most volatile causes of claims: mesothelioma and child abuse. These are tested by modelling a number of simultaneous adverse movements on key claims cost drivers, being claims numbers, settlement values, inflationary growth and rate of claim development. These results are translated into the change required from the current payment percentage of 75% to still achieve equilibrium of assets and liabilities over the life of the run-off.

The second key test is a reverse stress test, whereby changes in the payment percentage are mapped against the implied shock to net assets that would be consistent with the given payment percentage achieving equilibrium of assets and liabilities over the remaining life of the run-off.

C.7 Any Other Information

Other information

All material information regarding MMI's Risk Profile is disclosed in sections C1-C6.

D: Valuation for Solvency Purposes

The Solvency II balance of reserves for the year ended 30 June 2021 was as follows:

<i>All figures in £000s</i>	2021	2020
Total assets	251,909	278,964
Technical provisions	(322,390)	(392,678)
Other liabilities	(656)	(1,266)
Excess/(Deficit) of assets over liabilities	(71,137)	(114,980)

Table vi

D.1 Assets

Assets held by the Company as at 30 June 2021 were as follows:

<i>All figures in £000s</i>	Per Financial Statements	Reclassify Accrued Interest	Disallowed Asset per SII	Discounting (risk free rate)	Per Solvency II
Intangible assets – developed software	365		(365)		-
Investments in government and corporate bonds	229,140	1,397			230,537
Reinsurance recoverables	16,847			(916)	15,931
Cash and cash equivalents	4,613				4,613
Insurance and intermediaries' receivables	200				200
Debtors arising out of reinsurance operations	280				280
Other	1,745	(1,397)			348
TOTAL	253,190	-	(365)	(916)	251,909

Table vii

Investments in government and corporate bonds are all valued at fair value in the financial statements and under Solvency II, being the quoted market price on close of business 30 June 2021, plus any accrued interest. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, or similar platform, and those prices represent actual and regularly occurring market transactions on an arm's length basis. All gilts and bonds held are investment grade and are traded on either the London Stock Exchange or the Euroclear settlement system. All these assets have therefore been deemed as being traded in active markets.

Cash and cash equivalents are valued at carrying value on 30 June 2021 plus accrued interest.

Reinsurance recoverables are estimates based upon gross provisions for outstanding claims, having due regard to collectability. Reinsurance recoveries in respect of estimated claims incurred but not reported are assumed to be consistent with the historical pattern of claims reported to date, adjusted to reflect changes in the nature and extent of the Company's reinsurance programme over time. For the Solvency II balance sheet, these recoveries have been discounted at the risk-free rate; the difference of £916k between the Solvency II figure and the Financial Statement figure reflects this discounting.

Insurance and intermediaries' receivables represent amounts due from Scheme Creditors in respect of the Scheme's payment percentage mechanism and other sundry scheme balances recoverable. They are valued at settlement amount, less any provision for bad and doubtful debts. All are expected to settle within six months and so are not discounted.

Other balances represent other sundry debtors. They are valued at settlement amount, less any provision for bad and doubtful debts. All are expected to settle within six months and so are not discounted. The £1,397k difference between Solvency II and UK GAAP represents a reclassification of sundry interest receivable balances from other to investment in government and corporate bonds.

The assets held by MMI at the end of the year are not subject to leasing arrangements.

There have been no changes in the recognition and valuation basis for assets under Solvency II during the reporting period.

D.2 Technical Provisions

Reported technical provisions per the financial statements for the year ended 30 June 2021 were £252,534k and comprised of non-life outstanding claims estimates, less estimated deductions for levy recoveries, as follows:

<i>All figures in £000s</i>	Per Financial Statements
Outstanding Claims estimate (mid case)	297,482
Estimated Levy recoveries	(44,948)
Outstanding Claims per financial statements	252,534

Table viii

In general, the IBNR for MMI has been estimated using decay type techniques where the predicted rate of notification of IBNR is based largely on calendar year data with adjustment for other factors such as demographic trends. Standard actuarial techniques such as chain ladder or link-ratio approach are of limited use to MMI as historic claim development patterns do not necessarily reflect future expected development.

Exposure type analysis for estimating IBNR has not been used because of the difficulty in obtaining accurate exposure data and the limitation of referencing a relatively small claim frequency to a larger potential exposure.

The main assumptions in the reserving exercise relate to the nature of the liabilities. For mesothelioma claims it is the average cost per claim, the future number of claims projected, as well as trends in inflation and mortality. For abuse claims the main assumptions are the future number of claims projected, the average cost per claim and future trends such as inflation.

The inherent uncertainty in insurance claims makes it likely that historical data will not be wholly predictive of the actual future emergence and development of claims. A substantial measure of judgement is involved in both establishing the individual claims provisions and in interpreting past claims experience as part of the process of establishing the total claims provision. Certain classes of business, such as Employers' Liability and Public Liability are inherently more uncertain than others and the ultimate cost of such claims is more likely to vary as a result of subsequent developments.

Provisions on these classes include substantial amounts for asbestos related and abuse claims. Asbestos related claims can be subject to very long delay in reporting losses, since the onset of illness and disability arising from the exposure to harmful conditions may only become apparent many years later; in cases of mesothelioma this latency period can be anything between 10 and 40 years. The major risk classes of claims identified by the business are therefore child abuse and mesothelioma.

All technical provisions relate to general insurance liability business. The reconciliation between the Financial Statements and the Solvency II figure is given below:

	2021	2020
<i>All figures in £000s</i>		
Technical provision per Financial Statements	(252,534)	(278,209)
<i>Add: Items per SII not in Financial Statements</i>		
Allocated administrative expenses	(29,470)	(31,466)
Events not in data	(3,977)	(4,338)
Discounting	29,836	11,061
Best Estimate	(256,145)	(302,952)
<i>Add: Risk Margin</i>	(66,245)	(89,726)
Technical provision per Solvency II	(322,390)	(392,678)

Table ix

These liabilities are all reported within the Solvency II “General Liability” line of business. Details of the adjustment made to reinsurance recoverables for Solvency II purposes is included in Section D.1 above.

Under the Solvency II calculation, 75% of all administrative expenses are allocated to the Technical Provision (versus only direct claims management costs in the financial statements). These expenses represent a forecast of the total expenses over the period of the run-off, based on the 2020-21 budget and grown at 3% pa. These costs are also adjusted year on year for known events that may significantly affect the level of future administrative expenses. The year-on-year decline represents an unwinding of this administrative provision.

Events not in data is an estimate for unknown liabilities not yet captured by IBNR actuarial estimates. It has been set at 1.5% of discounted claims less discounted reinsurance recoveries. MMI has not underwritten new business since September 1992 and does not believe there is a significant exposure to future types of claims occurring.

Technical provisions are not discounted in the Financial Statements. The Solvency II provisions have been discounted at the EIOPA risk free rate published for 30 June 2021. The discounting applied assumes that claims payments occur in an even distribution over the year.

As MMI is in run-off there are no new policies or premiums, and no issues with contract boundaries.

MMI has not applied for approval for and therefore is not applying the matching adjustment, volatility adjustment, transitional risk-free interest rate term structure or transitional deduction with respect to the calculation of Solvency II technical provisions.

MMI’s risk margin calculation comprises of reserve, counterparty and operational risk. A correlation of 50% between reserve and counterparty risk has been assumed in line with the standard formula parameterisation. The risk margin is estimated using a simplified approach, as specified within Solvency II. When estimating the SCR in future years, the risk is reduced in proportion to the run-off of the technical provision; MMI deems this approach to be appropriate, as it is in run-off and operates under a simplified operating structure; E2 shows that reserve risk is by far the greatest component of the Company’s SCR calculation.

There have been no changes in the recognition and valuation basis for technical provisions under Solvency II during the reporting period.

D.3 Other Liabilities

<i>All figures in £000s</i>	Per Solvency II	Per Financial Statements	Diff
Trade Payables	656	656	-

Table x

Trade payables comprise of trade accruals, trade payables due and sundry amounts due to Her Majesty's Revenue & Customs. The balance of £656k represents expected settlement amounts and in respect of accruals, these estimates are based on invoices received post year-end. All balances are expected to settle within six months of the year end and are subject to minimal uncertainty risk as to timing or amounts and therefore no discounting was applied to the financial statement amount to determine the fair value for Solvency II purposes as the impact is not likely to be material.

There was no obligation under finance leases at end of the reporting period. The minimum rentals payable under non-cancellable operating leases for leasehold property within five years amounted to £496k (2020: £614k) measured at the end of the reporting period.

There are no further material off-balance sheet liabilities that have not been reported in template S.03.01.

D.4 Alternative methods for valuation

As all investments are listed on active markets MMI has not applied any "alternative valuation methods" as referred to in Article 10(5) of Solvency II Delegated Regulation in order to determine their fair value.

D.5 Any Other Information

Upon the triggering of the Scheme of Arrangement, the Scheme Administrator set an initial payment percentage of 85% and imposed an initial levy on Scheme Creditors of 15%. The payment percentage was decreased to 75% from 1 April 2016 and an additional 10% Levy was billed at that date. As at 30 June 2021, £203,437k has been collected from Scheme Creditors via the Levy mechanism (2020: £198,563k).

The Company reflects the requirement to repay this liability to the extent that it would otherwise hold surplus reserves. The future levy recoverable element of claims outstanding at 30 June 2021, per the statutory accounts, of £44,948k (2020: £43,581k) includes an offset of £27,040k (2020: £32,739k) in respect of these surplus reserves.

Taking account of historical and future levy/payment percentage deductions, the net liabilities of the Company have consequently been reduced by £248,385k (2020: £242,145k), equivalent to £249,092k once adjusted for discounting. Part, or all of these liabilities, could become payable to Scheme Creditors if the financial position of the company improves and the payment percentage is consequently increased.

Under the terms of the Scheme of Arrangement, Scheme Creditors are also entitled to additional payments of up to £30,000k from any surplus reserves once all other liabilities have been met in full. This 'Commission for Risk' represents compensation to the Scheme Creditors for assuming the risk under the Scheme of having to make payments to the Company to satisfy the imposition of a Levy by

the Scheme Administrator, or of having insurance claims payments reduced.

The Company's sole material lease liability is for the lease of its premises at 23 College Hill. This lease is described in section **A4**.

The Company does not operate any employee share option plans and has no defined benefit staff pension schemes.

All material information regarding MMI's Valuation for Solvency Purposes is disclosed in sections **D1-D5** above.

E Capital Management

E.1 Own Funds

Own funds comprise of the following:

<i>All figures in £000s</i>	TOTAL	Tier 1 Unrestricted	Tier 1 Restricted	Tier 2	Tier 3
Reconciliation reserve	(71,137)	(71,137)	-	-	-
Deficit of Own Funds	(71,137)	(71,137)	-	-	-

Table xi

There are no deductions made from own funds. Any own fund surpluses would be subject to the Levy and Commission for Risk contingent liabilities listed under **D4**.

Own funds are managed in accordance with the Scheme of Arrangement in order to generate income and capital growth to meet the cost of current and future liabilities for the benefit of Scheme Creditors. The Company can be, and historically has been, subject to significant volatility of own funds as a result of changes in the actuarial forecast of future claims payments. The time horizon for the settlement of the claims is long, with actuarial forecasts predicating payments will be made to 2060, meaning that any identifiable deterioration will not necessarily translate into a liquidity shortfall in the medium term. The Scheme Arrangement Levy mechanism provides a way of funding any long-term structural deficit of own funds but is not intended to give rise to surpluses in own funds.

For the excess of assets over liabilities, the attribution of valuation differences is as follows:

<i>All figures in £000s</i>	2021	2020
Total of reserves and retained earnings from financial statements	-	-
Difference in the valuation of assets	(1,281)	(511)
Difference in the valuation of technical provisions	(69,856)	(114,469)
Reserves from financial statements adjusted for Solvency II valuation differences	(71,137)	(114,980)
Excess of assets over liabilities attributable to basic own fund items	-	-
Excess of assets over liabilities	(71,137)	(114,980)

Table xii

All differences in the reconciliation between reserves per the financial statements and the excess of assets over liabilities per Solvency II arise as a result from differences in the preparation bases of Solvency II and UK GAAP. The reconciliation between the opening and closing balances of Excess/(deficit) of assets over liabilities is as follows:

<i>All figures in £000s</i>	2021	2020
Excess/(deficit) of assets over liabilities B/F	(114,980)	(61,535)
(Increase)/decrease in Best Estimate technical provision, gross of reinsurance	46,807	(46,120)
Technical flows on gross technical provision	(15,024)	(14,163)
(Increase)/decrease in Risk Margin	23,481	(29,278)
Variation due to reinsurance recoveries	1,808	12,144
Variation due to investments	(10,936)	21,409
Intangible asset movement Excluded per SII	(213)	(152)
Other income during the year	-	4,200
Other expenses during the year	(2,080)	(1,485)
Excess/(deficit) of assets over liabilities CF	(71,137)	(114,980)

Table xiii

E.2 Minimum Capital Requirement and Solvency Capital Requirement

MMI uses the Standard Formula to calculate its SCR.

All figures in £000s

SCR - Overview	30 JUN 2021	30 JUN 2020
Reserve Risk	79,271	93,327
Market Risk	3,677	3,882
Counterparty Default Risk	990	829
Undiversified Basic SCR	83,938	98,038
Diversification	(3,164)	(3,244)
Basic SCR	80,774	94,794
Operational Risk	7,684	9,089
Final SCR	88,458	103,883
MCR cap	39,806	46,747
MCR floor	22,115	25,971
Linear MCR	24,742	29,130

Table xiv

As can be seen above, the majority of MMI's risk relates to reserve risk, which has been estimated using the Standard Formula calibration for General Liability. For the other, lesser, risk types, some simplifying assumptions have been used which are described in more detail below.

The SCR has been estimated using the dependency structure provided within the Standard Formula, and so it has not been necessary to use any quantitative data from MMI.

In assessing the SCR of MMI the following risk assumptions were used:

1) Reserve risk

The reserves were allocated to the general liability line of business, and stressed using the factors provided by EIOPA, giving the results for the standard calculation. The net technical provisions within the Solvency II balance sheet were used as an input into the Standard Formula.

2) Interest rate risk

MMI calculate the stress using the difference between the two EIOPA estimates of the market value of the assets, using the base and stressed yield curves. Due to differences in supply and demand in the financial markets these estimated market values do not match exactly those of the actual market values measured at the balance sheet date. The base EIOPA valuation is however similar to the actual market value, and so the shock between the base and stressed yields is considered appropriate.

As a simplification, MMI's projections assume the cash flows of both assets and liabilities occur at mid-year of each calendar year.

3) Spread risk

As an approximation, all bonds that are not classified as “UK Government” are classified as “Other bonds”. Some of these may qualify for the “other EEA governments” category and they would attract a slightly lower risk charge if they were categorised as such.

The MCR is calculated as follows:

<i>All monetary figures in £000s</i>		MCR
Net Best Estimate Technical Provision	(a)	240,214
TP Factor (α)	(b)	10.3%
MCR (a x b)		24,742

Table xv

The final amounts of the SCR and MCR are subject to supervisory approval. The UK has made use of the option provided for in the third subparagraph of Article 51(2) of Directive 2009/138/EC not to require disclosure of any capital add-ons imposed on the SCR for periods ending up to 31 December 2020.

E.3 Use of the duration-based equity risk sub-module in the calculation of SCR

The company held no equity during the reporting period.

E.4 Differences between the Standard Model and any Internal Model used

The Company uses the Standard Model to calculate the SCR and no differences exist.

E.5 Non-Compliance with the Minimum Capital Requirement and the Solvency Capital Requirement.

MMI is subject to a Scheme of Arrangement and should be technically regarded as insolvent. It has a deficit of own funds of £71,137k, compared to an MCR of £24,742k and an SCR of £88,458k.

MMI is in breach of its solvency requirements and the Scheme of Arrangement does not provide a mechanism whereby funds can be raised sufficiently to eradicate this deficit. The Company is therefore expected to remain in deficit and consequently in breach whilst its business is brought to a close. This process is expected to take many years; however, the Scheme provides protection for policyholders over the duration and is structured to deliver the best possible outcome for policyholders. The run-off under the Scheme therefore meets the main objective of Solvency II.

The maximum amount of non-compliance with MCR and SCR during the year was the opening balance at 01 July 2020, Details are as below:

<i>All figures in £000s</i>	01 July 2020
Surplus/(Deficit) of Own Funds	(114,980)
SCR	103,883
MCR	29,130
SCR Surplus/(Deficit)	(218,863)
MCR Surplus/(Deficit)	(144,110)

Table xvi

The SCR deficit has decreased during the 2020/21 financial year. This is due to three key factors:

- (i) an increase in the long-term discount rate, which was a reversal of the trend for the prior year. The volatility in interest rates has been predominantly driven by Covid-19 sentiment over the last 18 months.
- (ii) UK GAAP loss for the year, not reflected in SII. The Company made a loss of £5,638k under UK GAAP, which was then offset by a release from technical provisions of the contingent obligation to repay levy monies to Scheme Creditors. This is not similarly reflected in SII – e.g. when discounting applied to Technical Provisions, plus the decreased risk margin - then this leads to a surplus of Solvency II reserves for the year.
- (iii) Unwinding of the technical provision as claims are paid and settled during the year

E.6 Any Other Information

All material information regarding MMI's capital management is disclosed in sections E1-E5 above.

APPENDIX: QUANTITATIVE REPORTING TEMPLATES

This Appendix lists the annual quantitative templates submitted to the PRA on behalf of Municipal Mutual Insurance Limited in respect of the year ended 30 June 2021 and reproduced herein:

Code	Template name
S.02.01.02	Balance Sheet
S.05.01.02	Premiums, claims and expenses by line of business
S.05.02.01	Premiums, claims and expenses by country
S.17.01.02	Non-Life Technical Provisions
S.19.01.21	Non-Life insurance claims
S.23.01.01	Own Funds
S.25.01.21	Solvency Capital Requirement – for undertakings on Standard Formula
S.28.01.01	Minimum Capital Requirement – only life or non-life insurance or reinsurance activity

S.02.01.02

Balance sheet

		Solvency II value
		C0010
		0
		20
		230,537
		0
		0
		0
		230,537
		195,924
		34,613
		0
		0
		0
		0
		0
		0
		0
		15,931
		15,931
		15,931
		0
		0
		0
		200
		280
		329
		0
		4,613
		251,909

Assets

R0030	Intangible assets
R0040	Deferred tax assets
R0050	Pension benefit surplus
R0060	Property, plant & equipment held for own use
R0070	Investments (other than assets held for index-linked and unit-linked contracts)
R0080	<i>Property (other than for own use)</i>
R0090	<i>Holdings in related undertakings, including participations</i>
R0100	<i>Equities</i>
R0110	<i>Equities - listed</i>
R0120	<i>Equities - unlisted</i>
R0130	<i>Bonds</i>
R0140	<i>Government Bonds</i>
R0150	<i>Corporate Bonds</i>
R0160	<i>Structured notes</i>
R0170	<i>Collateralised securities</i>
R0180	<i>Collective Investments Undertakings</i>
R0190	<i>Derivatives</i>
R0200	<i>Deposits other than cash equivalents</i>
R0210	<i>Other investments</i>
R0220	Assets held for index-linked and unit-linked contracts
R0230	Loans and mortgages
R0240	<i>Loans on policies</i>
R0250	<i>Loans and mortgages to individuals</i>
R0260	<i>Other loans and mortgages</i>
R0270	Reinsurance recoverables from:
R0280	<i>Non-life and health similar to non-life</i>
R0290	<i>Non-life excluding health</i>
R0300	<i>Health similar to non-life</i>
R0310	<i>Life and health similar to life, excluding index-linked and unit-linked</i>
R0320	<i>Health similar to life</i>
R0330	<i>Life excluding health and index-linked and unit-linked</i>
R0340	<i>Life index-linked and unit-linked</i>
R0350	Deposits to cedants
R0360	Insurance and intermediaries receivables
R0370	Reinsurance receivables
R0380	Receivables (trade, not insurance)
R0390	Own shares (held directly)
R0400	Amounts due in respect of own fund items or initial fund called up but not yet paid in
R0410	Cash and cash equivalents
R0420	Any other assets, not elsewhere shown
R0500	Total assets

S.02.01.02

Balance sheet

Solvency II value		
C0010		
R0510	Technical provisions - non-life	322,390
R0520	<i>Technical provisions - non-life (excluding health)</i>	322,390
R0530	<i>TP calculated as a whole</i>	0
R0540	<i>Best Estimate</i>	256,145
R0550	<i>Risk margin</i>	66,245
R0560	<i>Technical provisions - health (similar to non-life)</i>	0
R0570	<i>TP calculated as a whole</i>	0
R0580	<i>Best Estimate</i>	0
R0590	<i>Risk margin</i>	0
R0600	Technical provisions - life (excluding index-linked and unit-linked)	0
R0610	<i>Technical provisions - health (similar to life)</i>	0
R0620	<i>TP calculated as a whole</i>	
R0630	<i>Best Estimate</i>	
R0640	<i>Risk margin</i>	
R0650	<i>Technical provisions - life (excluding health and index-linked and unit-linked)</i>	0
R0660	<i>TP calculated as a whole</i>	
R0670	<i>Best Estimate</i>	
R0680	<i>Risk margin</i>	
R0690	Technical provisions - index-linked and unit-linked	0
R0700	<i>TP calculated as a whole</i>	
R0710	<i>Best Estimate</i>	
R0720	<i>Risk margin</i>	
R0740	Contingent liabilities	0
R0750	Provisions other than technical provisions	
R0760	Pension benefit obligations	
R0770	Deposits from reinsurers	
R0780	Deferred tax liabilities	
R0790	Derivatives	
R0800	Debts owed to credit institutions	
R0810	Financial liabilities other than debts owed to credit institutions	
R0820	Insurance & intermediaries payables	
R0830	Reinsurance payables	
R0840	Payables (trade, not insurance)	656
R0850	Subordinated liabilities	0
R0860	<i>Subordinated liabilities not in BOF</i>	
R0870	<i>Subordinated liabilities in BOF</i>	0
R0880	Any other liabilities, not elsewhere shown	
R0900	Total liabilities	323,046
R1000	Excess of assets over liabilities	-71,137

S.05.02.01

Premiums, claims and expenses by country

Non-life

	C0010	C0020	C0030	C0040	C0050	C0060	C0070
	Home Country	Top 5 countries (by amount of gross premiums written) - non-life obligations			Top 5 countries (by amount of gross premiums written) - non-life obligations		Total Top 5 and home country
R0010	C0080	C0090	C0100	C0110	C0120	C0130	C0140
Premiums written							
R0110	Gross - Direct Business						0
R0120	Gross - Proportional reinsurance accepted						0
R0130	Gross - Non-proportional reinsurance accepted						0
R0140	Reinsurers' share						0
R0200	Net	0					0
Premiums earned							
R0210	Gross - Direct Business						0
R0220	Gross - Proportional reinsurance accepted						0
R0230	Gross - Non-proportional reinsurance accepted						0
R0240	Reinsurers' share						0
R0300	Net	0					0
Claims incurred							
R0310	Gross - Direct Business	2,859					2,859
R0320	Gross - Proportional reinsurance accepted						0
R0330	Gross - Non-proportional reinsurance accepted						0
R0340	Reinsurers' share	-2,366					-2,366
R0400	Net	5,226					5,226
Changes in other technical provisions							
R0410	Gross - Direct Business						0
R0420	Gross - Proportional reinsurance accepted						0
R0430	Gross - Non-proportional reinsurance accepted						0
R0440	Reinsurers' share						0
R0500	Net	0					0
R0550	Expenses incurred	741					741
R1200	Other expenses						-6,240
R1300	Total expenses						-5,499

S.19.01.21

Non-Life insurance claims

Total Non-life business

Z0020

Accident year / underwriting year

Gross Claims Paid (non-cumulative)														
(absolute amount)														
Year	C0010	C0020	C0030	C0040	C0050	C0060	C0070	C0080	C0090	C0100	C0110	C0170	C0180	
	Development year										In Current year	Sum of years (cumulative)		
	0	1	2	3	4	5	6	7	8	9			10 & +	
R0100	Prior											19,897	19,897	19,897
R0160	2012	0	0	0	0	0	0	0	0	0	0	0	0	
R0170	2013	0	0	0	0	0	0	0	0	0	0	0	0	
R0180	2014	0	0	0	0	0	0	0	0	0	0	0	0	
R0190	2015	0	0	0	0	0	0	0	0	0	0	0	0	
R0200	2016	0	0	0	0	0	0	0	0	0	0	0	0	
R0210	2017	0	0	0	0	0	0	0	0	0	0	0	0	
R0220	2018	0	0	0	0	0	0	0	0	0	0	0	0	
R0230	2019	0	0	0	0	0	0	0	0	0	0	0	0	
R0240	2020	0	0	0	0	0	0	0	0	0	0	0	0	
R0250	2021	0	0	0	0	0	0	0	0	0	0	0	0	
R0260												Total	19,897	19,897

Gross Undiscounted Best Estimate Claims Provisions													
(absolute amount)													
Year	C0200	C0210	C0220	C0230	C0240	C0250	C0260	C0270	C0280	C0290	C0300	C0360	
	Development year										Year end (discounted data)		
	0	1	2	3	4	5	6	7	8	9		10 & +	
R0100	Prior											285,982	256,145
R0160	2012	0	0	0	0	0	0	0	0	0	0	0	
R0170	2013	0	0	0	0	0	0	0	0	0	0	0	
R0180	2014	0	0	0	0	0	0	0	0	0	0	0	
R0190	2015	0	0	0	0	0	0	0	0	0	0	0	
R0200	2016	0	0	0	0	0	0	0	0	0	0	0	
R0210	2017	0	0	0	0	0	0	0	0	0	0	0	
R0220	2018	0	0	0	0	0	0	0	0	0	0	0	
R0230	2019	0	0	0	0	0	0	0	0	0	0	0	
R0240	2020	0	0	0	0	0	0	0	0	0	0	0	
R0250	2021	0	0	0	0	0	0	0	0	0	0	0	
R0260												Total	256,145

S.25.01.21

Solvency Capital Requirement - for undertakings on Standard Formula

	Gross solvency capital requirement	USP	Simplifications
	C0110	C0090	C0120
R0010 Market risk	3,677		
R0020 Counterparty default risk	990		
R0030 Life underwriting risk	0	9	
R0040 Health underwriting risk	0	9	
R0050 Non-life underwriting risk	79,271	9	
R0060 Diversification	-3,164		
R0070 Intangible asset risk	0		
R0100 Basic Solvency Capital Requirement	80,774		
Calculation of Solvency Capital Requirement			
R0130 Operational risk	7,684		
R0140 Loss-absorbing capacity of technical provisions	0		
R0150 Loss-absorbing capacity of deferred taxes			
R0160 Capital requirement for business operated in accordance with Art. 4 of Directive 2003/41/EC	0		
R0200 Solvency Capital Requirement excluding capital add-on	88,458		
R0210 Capital add-ons already set	0		
R0220 Solvency capital requirement	88,458		
Other information on SCR			
R0400 Capital requirement for duration-based equity risk sub-module	0		
R0410 Total amount of Notional Solvency Capital Requirements for remaining part	0		
R0420 Total amount of Notional Solvency Capital Requirements for ring fenced funds	0		
R0430 Total amount of Notional Solvency Capital Requirements for matching adjustment portfolios	0		
R0440 Diversification effects due to RFF nSCR aggregation for article 304	0		
Approach to tax rate			
R0590 Approach based on average tax rate		Not applicable	
Calculation of loss absorbing capacity of deferred taxes			
	LAC DT		
R0640 LAC DT			
R0650 LAC DT justified by reversion of deferred tax liabilities	0		
R0660 LAC DT justified by reference to probable future taxable economic profit	0		
R0670 LAC DT justified by carry back, current year	0		
R0680 LAC DT justified by carry back, future years	0		
R0690 Maximum LAC DT	0		

USP Key

For life underwriting risk:

- 1 - Increase in the amount of annuity benefits
- 9 - None

For health underwriting risk:

- 1 - Increase in the amount of annuity benefits
- 2 - Standard deviation for NSLT health premium risk
- 3 - Standard deviation for NSLT health gross premium risk
- 4 - Adjustment factor for non-proportional reinsurance
- 5 - Standard deviation for NSLT health reserve risk
- 9 - None

For non-life underwriting risk:

- 4 - Adjustment factor for non-proportional reinsurance
- 6 - Standard deviation for non-life premium risk
- 7 - Standard deviation for non-life gross premium risk
- 8 - Standard deviation for non-life reserve risk
- 9 - None

